

Company memo 31 May 2006

# Lafarge

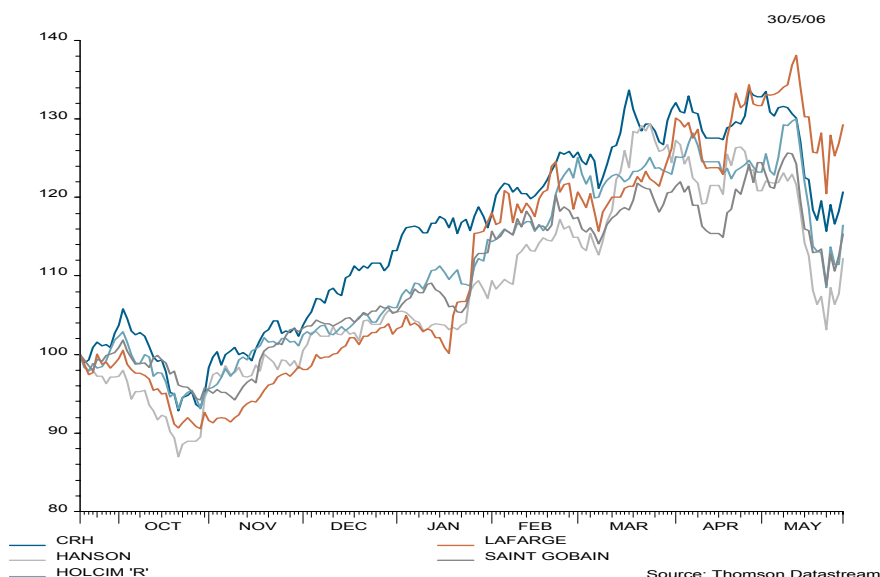
STOCK RECOMMENDATION <b>IN – LINE</b>	SECTOR RECOMMENDATION <b>NEUTRAL</b>	PRICE <b>€96</b>	12 MONTH RANGE <b>€102 – 67</b>
SECTOR <b>Construction &amp; Materials</b>		REUTERS CODE <b>LAFP.PA</b>	BLOOMBERG CODE <b>LG FP</b>
NEXT RESULTS DUE <b>02 August 2006 (Q2)</b>	LAST RESULTS <b>02 May 2006 (Q1)</b>	MARKET CAPITALISATION <b>€16,269m</b>	PRINCIPAL LISTING <b>PAR</b>
CHANGE IN STOCK / SECTOR RECOMMENDATION <b>Yes (from OUTPERFORM) No</b>		CHANGE IN EPS ESTIMATES <b>No</b>	
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## Change of recommendation following significant outperformance against its peer group.

On the 20<sup>th</sup> September 2005, we changed our recommendation to OUTPERFORM in the expectation of improved trading news. Over the last eight months the shares are up 31% as, trading, particularly in the first quarter of 2006 has improved. In addition we have seen:

- the acquisition of the Lafarge North America minority interest
- the appointment of a new CEO, whose initial strategic update was, we believe, generally well received and
- the acquisition of a c. 10% stake in the group by a vehicle controlled by Albert Frere.

We are now changing our recommendation to In Line following strong outperformance and because the group's valuation is now in line with the peer group.



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There is an analyst and investor day with Lafarge on 22<sup>nd</sup> June, where we expect further detail on strategy to be provided. However, we do not expect a fundamental shift in strategy.

Year end: December	2005A	2006E	2007E	2008E
Turnover (€m)	15,969.3	17,350.0	18,300.0	19,200.0
Profit before tax (adj) (€m)	1,848.0	1,945.0	2,140.0	2,365.0
EPS (adjusted) (€)	6.39	7.31	8.01	8.84
DPS (€)	2.55	2.70	2.85	3.05
EV/EBITDA (x)	7.7	7.2	6.8	6.4
PER (x)	15.0	13.1	12.0	10.8
Yield (%)	2.7	2.8	3.0	3.2

Source: Company, Cazenove

The EPS growth rate and valuation schedules shown below illustrate how the group now trades in line with peer group valuations and we believe the group has growth prospects generally in line with its peers.

**Fig 1 Peer group EPS growth rates for 2006E and 2007E**

	2006E EPS Growth (%)	2007E EPS growth (%)
Saint Gobain	+21	+11
CRH	+13	+10
Hanson	-6	+12
Holcim	+13	+7
Lafarge	+14	+9

Source: Cazenove

**Fig 2 Sector valuation schedule**

2007	CRH	Hanson	Lafarge	Holcim	Saint Gobain	Average
Recommendation	OUTPERFORM	OUTPERFORM	IN-LINE	UNDERPERFORM	OUTPERFORM	
Currency	EUR	GBP	EUR	CHF	EUR	
Current Price	27	680	95	96	55	
No. of share – m	537	715	173	252	345	
Market Capitalisation – m	14,241	4,862	16,496	24,230	18,982	
Net Debt (07E) – m	2,177	1,132	8,956	9,268	8,090	
EV – m	16,418	5,994	25,452	33,498	27,072	
NAV per share	15.0	398	73.0	73.0	35.8	
Price/NAV	1.8	1.7	1.3	1.3	1.5	
EPS (07E)	232.4	58.5	8.0	7.9	4.4	
DPS (07E)	50.0	24.0	2.9	1.9	1.6	
Yield – %	1.9%	3.5%	3.0%	1.9%	2.9%	2.6%
Dividend cover	4.6	2.4	2.8	4.3	2.7	3.4
Sales (07E) – m	17,775	4,490	18,300	24,900	42,075	
EBIT (07E) – m	1,620	609	2,775	4,350	3,710	
EBITDA (07E) – m	2,230	839	3,775	6,000	5,635	
EV/EBIT	10.1	9.8	9.2	7.7	7.3	8.8
EV/EBITDA	7.4	7.1	6.7	5.6	4.8	6.3
EV/SALES	0.9	1.3	1.4	1.3	0.6	1.1
ROCE (07E) – %	16%	15%	11%	16%	18%	15%
ROE (07E) – %	15%	15%	10%	11%	12%	13%
Gearing (07E) – %	27%	40%	67%	50%	66%	50%
Interest Cover (07E)	10.7	7.1	5.1	6.2	4.9	6.8
PER (07E)	11.4	11.6	11.9	12.1	12.5	11.9
Year end	Dec	Dec	Dec	Dec	Dec	

Source: Cazenove

## APPENDIX

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Jeremy Withers Green and Lucy Chamberlain.

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\*FTSE Eurofirst 300 Index.

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#### RECOMMENDATION HISTORY

12 months recommendation changes for Lafarge SA;

21-Sep-2005                      OUTPERFORM

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